



**CAPITAL & OPERATING
BUDGET**

2012-2015

**EXECUTIVE MAYORAL
COMMITTEE/COUNCIL**

19/20 MARCH 2012

MEMORANDUM : FINANCIAL SERVICES



For Submission to MAYCO/COUNCIL Meeting : 19 March 2012/20 March 2012	
From: Financial Services	
Section: Budget Office	
Date: 14 March 2012	Ref No: 5/2/2

SUBJECT: Proposed Draft Medium Term Capital & Operational Budget 2012-2015

1. Background

The MFMA requires a Council to adopt a three year capital and operating budgets that take into account, and are linked to, the municipality's current and future development priorities and other finance – related policies.

On the 27 July 2011 Council approved the IDP and Budget Process Plan as required by the Local Government: Municipal Systems Act No.32 of 2000.

The IDP processes were complete at the end of September 2011 and thereafter the budget process started. Ward plans were developed from the inputs identified by the community. The IDP and ward plans then informed the compilation of the budget.

These budgets must clearly set out revenue by source and expenditure by vote over three years and must be accompanied by performance objectives for revenue and expenditure and any particulars on borrowings, investments, grant allocations and details of employment costs.

The budget may be funded only from reasonable estimates of revenue and cash – backed surplus from previous year and borrowings.

Various processes was put forth to conclude the balancing of the budget, for instance, it is the fifth draft whereby the directorates together with finance cut the expenditure to be in line with our anticipated revenue. Management played an integral part in assessing the budget at Management meetings and assisting with the savings to bring us to a well-balanced proposed budget. We once again use a zero based budgeting approach.

2. Discussion

Growth to the Municipality's Medium Term Revenue and Expenditure Framework (MTREF) is based on a combination of factors such as (relatively low) generic growth to core tariff based services, operational efficiencies and revenue-related policies aimed at optimizing and sustaining all income sources.

IDP objectives

Successful alignment of the Municipality's service delivery priorities, as embodied in the updated IDP and its focus areas, objectives and perspectives, to that of national and provincial governments are seen as critical if we are to achieve our developmental goals.

Main strategic focus areas aligned to National KPA's are:

- Sustainable and Quality Environment with efficient infrastructure,
- Economic prosperity based on dynamic, diverse and shared economy,
- Improved quality of life and social well-being,
- Efficient and financially viable municipality,
- Democratic and accountable governance,
- Institutional excellence.

2. CAPITAL BUDGET (MTREF 2012-2015- 3yrs)

2.1. Capital Expenditure budget

The Capital Adjustment Expenditure budget for the year 2011/12 amounts to R320 million.
2012/13 financial year amounts to R 244 million, which represents a decrease of R 76 million
2013/14 financial year amounts to R269 million, which represents an increase of R25 million
2014/15 financial year amounts to R304 million which represents an increase of R 35 million

The total capital needs provided by the different Directorates for the 3 years amounts to R1.2 billion of which the municipality can only afford R820 million. An endeavour will be embarked on to develop a funding model to see how we can finance some of the other needs.

Detail of all the projects within the capital budget can be found in attach annexure B (page13 to 30)

2.2. Capital projects per GFS function

CAPITAL BUDGET 2012 TO 2015 PER GFS CLASSIFICATION

DESCRIPTION	NEW ADJUSTED BUDGET 2011/2012	TOTAL PROJECTED BUDGET 2012/2012	% GROWTH	TOTAL PROJECTED BUDGET 2013/2014	% GROWTH	TOTAL PROJECTED BUDGET 2014/2015	% GROWTH	TOTAL BUDGET 2012-2015
EXECUTIVE AND COUNCIL	1,266,037	1,540,000	21.6%	205,000	-86.7%	240,000	17.1%	1,985,000
BUDGET AND TREASURY OFFICE	513,067	1,660,000	223.5%	322,000	-80.6%	264,000	-18.0%	2,246,000
CORPORATE SERVICES	20,728,004	19,425,500	-6.3%	21,514,050	10.8%	23,940,508	11.3%	64,880,058
PLANNING AND DEVELOPMENT	1,930,530	973,000	-49.6%	1,260,000	29.5%	1,913,500	51.9%	4,146,500
HEALTH	140,000	183,000	30.7%	124,050	-32.2%	175,734	41.7%	482,784
COMMUNITY AND SOCIAL SERVICES	23,181,513	4,802,970	-79.3%	3,608,407	-24.9%	4,774,458	32.3%	13,185,835
HOUSING	14,055,214	11,751,000	-16.4%	12,016,000	2.3%	11,571,000	-3.7%	35,338,000
PUBLIC SAFETY	1,195,314	1,508,000	26.2%	2,466,825	63.6%	3,432,926	39.2%	7,407,751
SPORT AND RECREATION	5,822,383	7,198,000	23.6%	10,426,385	44.9%	6,560,141	-37.1%	24,184,526
WASTE MANAGEMENT	6,980,525	5,950,000	-14.8%	3,690,000	-38.0%	3,715,000	0.7%	13,355,000
WASTE WATER MANAGEMENT	143,489,552	100,220,000	-30.2%	74,105,000	-26.1%	83,835,376	13.1%	258,160,376
ROAD TRANSPORT	25,891,651	17,522,000	-32.3%	26,313,000	50.2%	29,445,000	11.9%	73,280,000
WATER	51,858,915	41,960,000	-19.1%	83,204,793	98.3%	101,318,874	21.8%	226,483,667
ELECTRICITY	23,208,526	29,885,000	28.8%	29,775,000	-0.4%	33,110,000	11.2%	92,770,000
TOTAL	320,261,231	244,578,470	-23.6%	269,030,510	10.0%	304,296,516	13.1%	817,905,497

Please take note that the Approved Capital budget 2011/2012 was adjusted downwards during the Adjustment Budget to R 320 million; hence there will be huge increases and decreases in certain GFS functions.

The following are the reasons for increases and decreases on the capital budget:

Executive and Council increased by 21 % compared to Adjusted budget 2011/2012 due to:

- Replacements of Computers and the new HR and payroll program to be purchased.

Budget and Treasury Office increased by 223.54 % compared to Adjusted budget 2011/12 due to:

- a Radix Meter reading equipment to be purchased.

Corporate Services budget includes fleet management of the following amounts, year 2012/13 (R 10.8 million), year 2013/14 (R9.3 million) and year 2014/15 (R 12 million).

Sports and Recreation increased by R1.4 million (24%) due to:

- The upgrading of the Saron Sports Stadium and New Orleans Sport facility.
- Dal Josaphat Stadium upgrading of track amounts to R2 million.
- The upgrading of the Newton and Pelikan Park facilities.

Housing decrease by R2.1 million (16%) due to:

- A lesser amount provided for in the proposed budget year 2012/13 as compared to Adjusted budget 2011/12 for land acquisition and bulk services by R2 million.

Community and Social Services decreased by R18 million (79%), due to:

- the completion of the Paarl East Multi-Purpose centre (R13.5 million) that was constructed in 2010/11 and finished in the 2011/12 (R12.1 million) budget,
- the completion and expansion of the new library at Market street in 2011/2012 (R 5.6 mill)

Waste Water Management decreased by R43 million (30%) due to:

- Paarl WWTW phase 2 upgrades and extensions which decreased from R11 to R 5 million in 2012/13 budget year.
- Upgrading and extensions Paarl WWTW from R 12 to R 2 million in 2012/13 budget year.
- WWTW Saron rehabilitation and extensions from R35 million to R3 million in 2012/13 budget year.
- Bulk gravity outfall sewer Carolina road – Paarl South from R3 million in Adjusted budget 2011/12 to 500 000 in 2012/2013 budget year.
- Pentz street Pump station and new rising increase from 10 million to 16 million

Waste Management decreased by R1 million (14%) due to:

- The completion of a new fence in Wellington landfill site from R5 million in 2011/12 budget year once off project.

Electricity increased by R6,6 million (28%) due to :

- Extensions of Mains and general distribution of R1.8million more in Adjusted budget 2011/12
- Electrification of housing projects increase the most from R 2 million in 2011/12 to R 5 million in 2012/13
- Asset management system from no budget to R1.5 million.

2.3. Linkages report of the Capital budget to IDP objectives

See attached Annexure B (page 15)

2.4. Wards

The strategic approach was to have a ward based budget.

The following were considered when the budget was linked to different wards:

- If the entire capital project is linked to one ward then the budget is allocated to that specific ward.
- If the projects are for different wards the capital project cost is proportionally distributed between the wards.

2.5 Ward plan

The linkages of the ward plans will be given at a later stage.

2.6. Capital Revenue budget

CAPITAL BUDGET PER FUNDING SOURCE 2012 TO 2015

DESCRIPTION	NEW ADJUSTED BUDGET 2011/2012	TOTAL PROJECTED BUDGET 2012/2012	TOTAL PROJECTED BUDGET 2013/2014	TOTAL PROJECTED BUDGET 2014/2015
CRR	34,501,334	15,303,470	27,932,667	45,332,287
EX LOAN	243,147,844	183,195,000	189,091,843	198,818,229
AD HOC	42,612,053	46,080,000	52,006,000	60,146,000
TOTAL	320,261,231	244,578,470	269,030,510	304,296,516

3. OPERATING BUDGET (MTREF 2012-2015- 3yrs)

3.1 Operating Revenue

Each year, National Treasury issues a MFMA circular (**No.58**) to municipalities advising them of the budget parameters within which municipalities should work when preparing their budgets. When revising our tariffs the following extract from the circular needs our attention "In considering changes in property rates, municipalities need to take cognizance of local economic conditions such as the gradual recovery in the property rates, trends in household incomes and unemployment."

The circular underpins headline inflation forecasts for 2012/13 that is 5.4 per cent.

The growth parameters apply to tariff increases for property rates and other municipal service charges raised by the municipality, to ensure certain service deliverables to our communities and a credible budget such as:

- Funds only activities consistent with the IDP ensuring the IDP is realistically achievable given the financial constraints of the municipality,
- Is achievable in terms of agreed service delivery and performance targets,
- Contains revenue and expenditure projections that are consistent with current and on past performance and supported by documented evidence of future assumptions,
- Does not jeopardize the financial viability of the municipality by ensuring that financial position is maintained within generally accepted prudential limits and that obligations can be met in the short, medium and long term,

Further key parameters applied by the Municipality's financial framework included the following for the three financial years:

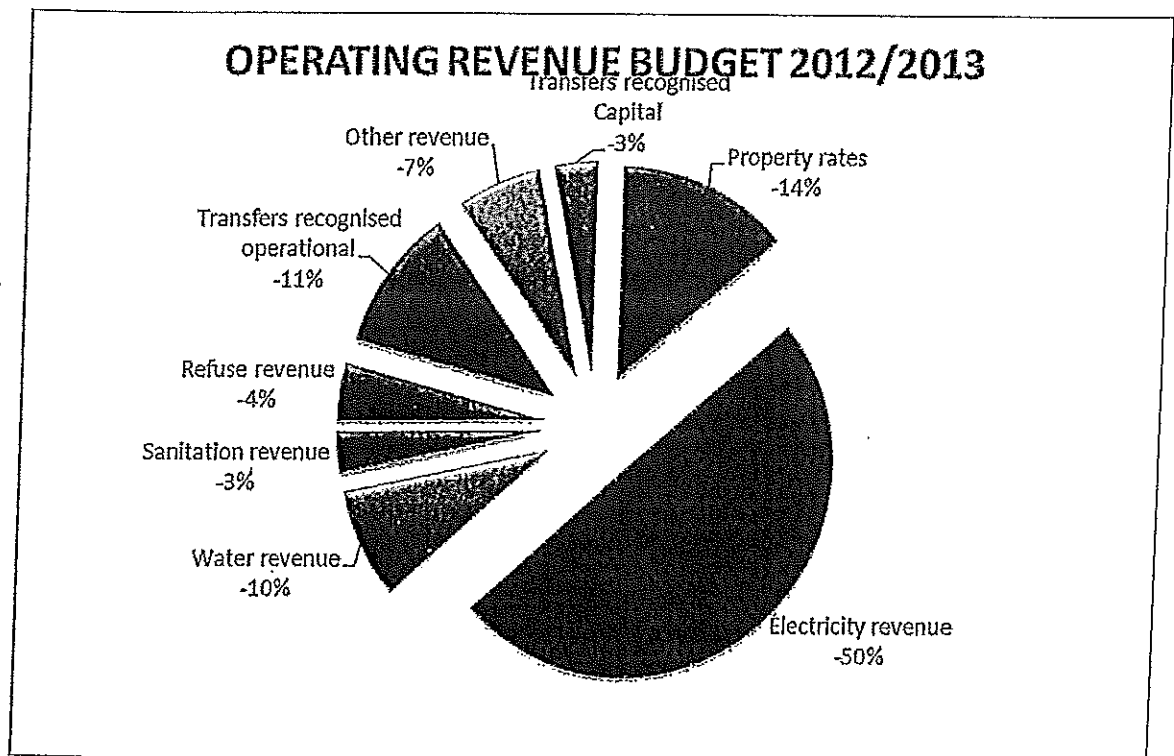
Proposed Tariff Increases

PROPOSED TARIFF FOR MTREF BUDGET FOR 2012 TO 2015

TARIFFS TYPES	APPROVED 2011/2012	PROPOSED 2012/2013	PROPOSED 2013/2014	PROPOSED 2014/2015
Rates	5.00%	7.50%	7.50%	7.50%
Refuse	7.00%	7.00%	7.00%	7.00%
Sanitation	7.00%	7.00%	7.00%	7.00%
Water	10.00%	16.00%	16.00%	16.00%
Electricity - Prepaid	17.00%	13.03%	11.03%	11.03%
Electricity - Conventional	19.00%	13.03%	11.03%	11.03%
Electricity Growth	1.00%	2.00%	2.00%	2.00%
Growth on other Services	1.00%	1.00%	1.00%	1.00%
Sundry Tariffs	7.50%	7.50%	7.50%	7.50%

3.4 .OPERATING REVENUE BUDGET

Below is the chart to reflect the Operational Revenue Budget:



3.5. Operating Expenditure

Total expenditure for the following three financial year amounts to:

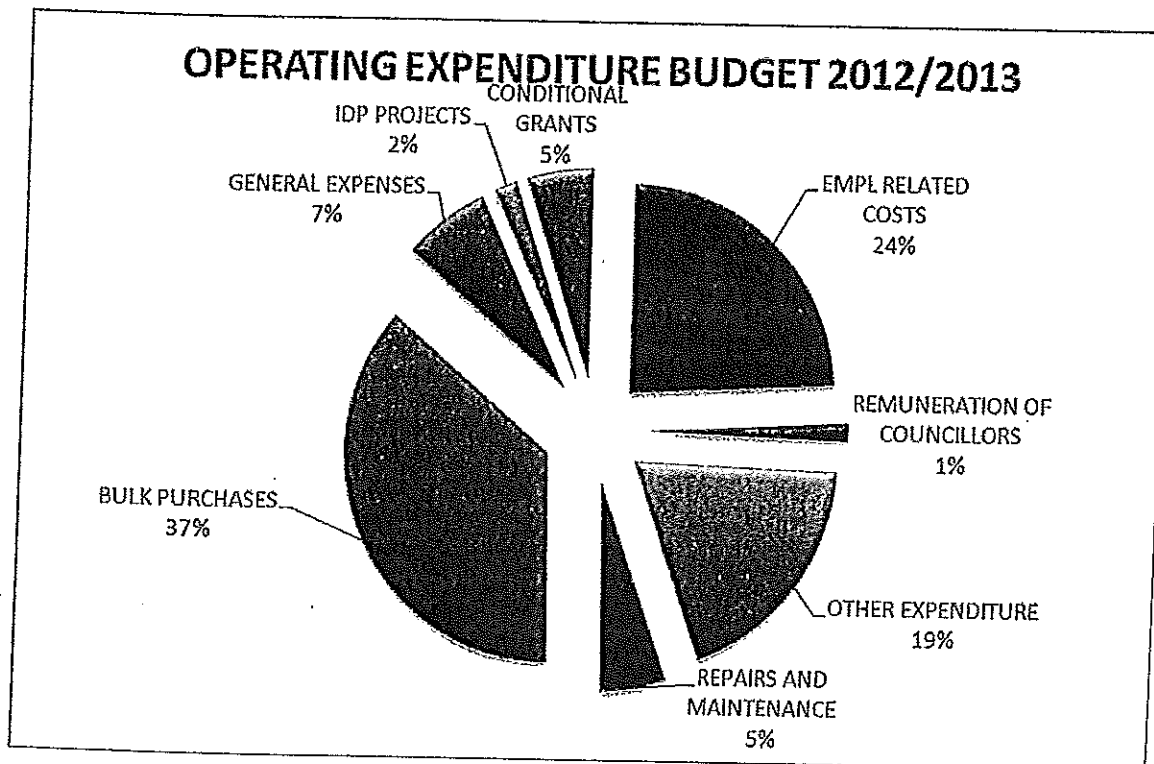
The current year 2011/12 amounts to R 1,19 billion.

2012/13 financial year amounts to R 1,3 billion, which represents an increase of R 126 million (10.3 %)

2013/14 financial year amounts to R1,4 billion, which represents an increase of R128 million (9.7%)

2014/15 financial year amounts to R1.6 billion which represents an increase of R 155 million(10.8%)

Below is the chart to reflects the Operational Expenditure Budget:



NB : Salaries as a % of total expenditure can be calculated as follows:

1. Salaries and allowances plus employer contributions plus councillors allowances minus Employee cost charged out = 24%
2. Salaries and allowances + employer contributions + councillors allowances = 25%

3.6 .Explanation on the increases on the budget:

The Detailed Operational Budget per line item for the next three years is attached as an annexure page. The summary per line item shows that projected expenditure increased from R 1,1 billion in 2011/12 to R 1,3 billion in 2012/13, which indicates an increase of 10.5 %, 2013/14 amounts to R1,4 billion, which indicates an increase of R128 million 2014/15 amounts to R1.6 billion which indicates an increase of R 155 million

- Although the Operating Expenditure Budget has increased by R 126 million in year 1, the Municipality reduced the budget such as Conference Fees, Consultancy Fees, Entertainment, etc (Such expenses have been standardized to all the Directorates).
- The Adjustment Operating Expenditure budget 2011/2012 was decreased by an amount of R37 million.

The reason for the above inflation increase on expenditure are mainly due to increase in:

- **Employment Related** costs increased by 9.7% (Salary increases 8 % and 1 % notch increase) annually ,
TASK which stands for 'Tuned, Assessment of Skills and Knowledge' is a system of job evaluation that uses defined skill levels and factors to grade all posts in the municipality thereby assessing within the process of grading posts. Implementation of task job evaluation will result in having one system, will mean that employers and employees to compare between other municipalities.
- **Bulk Purchases on Electricity** costs increased by 14% due to the annual NERSA increases on bulk electricity.
- **Contracted Services costs** increased by 1%, 8% and 8% for the years 2012/13, 2013/14 and 2014/15 respectively due to annual inflationary increases by services providers.

Repairs & Maintenance

Please take note that the Approved Operating budget 2011/2012 was adjusted downwards during the Adjustment Budget to R 37 million; hence there will be huge increases and decreases in certain functions.

Repairs and Maintenance increased by 14 %, 10 % and 10% respectively for the three years: This resulted in an increase/decrease of the repairs and maintenance budget from:

Decrease of 20 million in Adjustment budget 2011/2012

Increase of R 8.3 million in Adjusted budget 2011/2012 to 2012/2013 and

R6.8 million in 2013/14 and R7.4 million in 2014/15.

The percentage Repairs and Maintenance to the budget are 5.1%, 5.1% and 5.17% respectively for year 2012 – 15. The norm for Repairs and Maintenance to the budget percentage indicator is 10%. If we want to stay in line, we need to increase the line items with R50 million, R60 million and R 70 million respectively for the three budget years. The fact that we budget for less than 10 per cent will result in a risk of maintaining our assets. It will lead to a shorter lifespan of our assets and will show an increase in our Capital budget sooner. It is proposed that we take up the issue with Province regarding unfunded mandates to be able to get extra funds to maintain our assets.

- Drakenstein Area will result in a better maintained environment and here are some of the maintenance projects :
 - **R2.7 million** of repairs to be executed for sewerage distribution,
 - **R 7 million** for repairs on water distribution,
 - **R 10.1 million** for repairs on electrical mains,
 - **R 2.9million** for repairs on electrical services connections,
 - **R 5 million** for repairs on external maintenance of vehicles and equipment,
 - **R 5 million** for repairs on housing maintenance,
 - **R 3 million** for repairs on stormwater drains,
 - **R 2 million** for repairs on street lightning,
 - **R 6 million** for repairs on street maintenance,
 - **R 5.6 million** for repairs on street resealing,
 - **R1.7 million** for repairs on substations,
 - **R 3.3 million** for repairs on Buildings and grounds,
 - **R 3 million** for repairs of tools and equipment.

About 87 % of repairs and maintenance will be allocated to the repairs of the environmental conditions of the Drakenstein Area and these are the most visible projects in our community. Some of the maintenance projects forms part of the IDP Projects.

3.7 Indigent Subsidies

	2012/13		2013/14		2014/15	
Households earning less than R 3172 per month						
Electricity	100 units of free electricity	78.42	100 units of free electricity	87.07	100 units of free electricity	96.67
Sewerage	credited to their account	101.00	credited to their account	110.00	credited to their account	120.00
Refuse	credited to their account	101.00	credited to their account	110.00	credited to their account	120.00
Water	10 kl of water for free	33.00	10 kl of water for free	36.96	10 kl of water for free	41.4
Total		313.42		344.03		378.07
Property valuation less than R 150 000						
Rates	Less Than R150 000	74.39	Less Than R150 000	80.30	Less Than R150 000	85
		387.81		418.42		458.37

3.8 Pensioners and disabled persons qualify for a 50% rebate on property rates.

3.9 Equitable grants received which covers the indigent subsidies

EQUITABLE GRANTS RECEIVED	2012/2013 YEAR 1	2013/2014 YEAR 2	2014/2015 YEAR 3
ELECTRICITY	(27,297,000)	(29,811,000)	(37,000,000)
SEWERAGE	(12,000,000)	(12,850,000)	(13,750,000)
REFUSE	(14,700,000)	(15,780,000)	(16,850,000)
WATER	(15,400,000)	(16,000,000)	(18,600,000)
TOTAL	(69,397,000)	(74,441,000)	(86,200,000)

4. Budget related policies

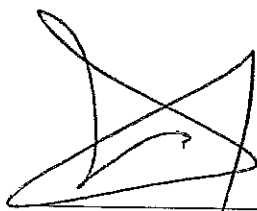
All budget related policies has been reviewed and changes are proposed for the following policies:

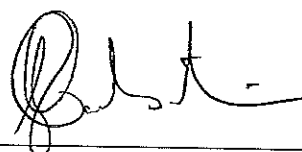
1. Indigent policy
2. Credit control policy
3. Travelling and subsistence
4. Grants Policy
5. Inventory Policy

Refer to annexure page for detail of the changes. All policies are also attached in a separate book.

5. Recommendation

1. That MAYCO approves the draft MTREF Operational budget and Capital budget for the three years (2012 to 2015) and to be forward to Council.
2. That MAYCO approves the Proposed Tariffs
3. That MAYCO approves the Proposed changes to the budget related policies
4. Recommend to Council to approve the draft MTREF and thereafter approval for public release.



Act Executive Director: Finance (CFO)
Mr C Mapeyi

Finance portfolio Holder
Mr G Combrink

ANNEXURE A

KEY BUDGET ASSUMPTIONS

KEY BUDGET ASSUMPTIONS

MTREF

DESCRIPTION	2011/2012	ADJUSTMENT 2011/2012	2012/2013	2013/2014	2014/2015
Growth Parameters					
National Treasury Budget growth Parameters	5.00%	5.00%	5.00%	5.00%	5.00%
Inflation rate	4.80%	5.00%	5.40%	5.60%	5.40%
Tariff Increases					
Rates	5.00%	5.00%	7.50%	7.50%	8%
Refuse	7.00%	7.00%	7.00%	7.00%	7.00%
Sanitation	7.00%	7.00%	7.00%	7.00%	7.00%
Water	10.00%	10.00%	16.00%	16.00%	16%
Water - Prepaid	0.00%	0.00%	0.00%	0.00%	0%
Electricity - Prepaid	17.00%	17.00%	13.03%	11.03%	11.03%
Electricity	19.00%	19.00%	13.03%	11.03%	11.03%
Electricity growth		1.00%	2.00%	2.00%	2.00%
Sundry Tariffs	7.50%	7.50%	7.50%	7.50%	7.50%
Growth In Services	1.00%	1.00%	2.00%	1.00%	1.00%
Average Fuel prices:					
Petrol per litre	R 10.39	R 10.39	R 11.44	R12.00	R 12.50
Diesel per liter	R 9.62	R 9.62	R10.68	R11.50	R 11.90
Bulk Purchases :					
- Electricity	28.90%	28.90%	13.50%	13.50%	13.50%
- Electricity	390,112,381.00	402,512,381.00	460,224,267	522,354,544	592,872,406.91
- Electricity					
- Water	10.00%	10.00%	10.00%	10.00%	10%
	18,019,350.00	21,719,350.00	23,587,254	25,474,234	27,002,688
Salary/wage increments (Notch Increments)	1.00%	1.00%	1.00%	1.00%	1.00%
Salary/wage Increases	6.08%	6.08%	8.00%	8.00%	8.00%
Average collection of revenue	95.50%	95.50%	95.50%	95.50%	95.50%
Intergovernmental Grants:					
OPERATING ALLOCATIONS					
	R	R	R	R	R
Equitable share	62,476,000	62,476,000	69,397,000	74,441,000	80,136,000
Financial Management Grant	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Municipal Systems Improvement Grant	790,000	790,000	800,000	900,000	950,000
Expanded Public Works Program	0	0	1,000,000		
Community Dev Worker Operational Grant	182,000	182,000	189,000	196,000	195,000
Library Services Conditional Grant	5,353,000	5,353,000	1,488,000.00	0	0
Training Levy Refund	0	1,400,000	0.00	0	0
Provincial Highways	356,000	356,000	231,000.00	0	0
Dept of Housing Funds/Human Settle	65,899,000	65,899,000	62,996,000	53,123,000	55,779,000
Public works		357,000	0		
Total unspent grants AFS		3,832,389	0		
Decrease FMG		(620,269)			
Integrated National Electrification Program	115,000	115,000	34,000.00	329,000.00	162,000.00
Total Operating Grants	136,421,000	141,390,120	137,385,000	130,239,000	138,473,000
CAPITAL ALLOCATIONS					
	R	R	R	R	R
MIG Funds	28,919,000	28,919,000	35,080,000	37,006,000	39,146,000
National Electrification Project	2,000,000	2,000,000	5,000,000	5,000,000	5,000,000
Library Subsidies	0	4,000,000	0	0	0
Regional Bulk Infrastructure Grant * (RBIG) Allocations	12,000,000	12,000,000	6,000,000	10,000,000	16,000,000
BULK INFRASTRUCTURE LEVY					
Public Transport Infrastructure	400,000	400,000	0.00	0	0
Bulk Service Levy - Civil	3,000,000				
Bulk Service Levy - Engineering	1,500,000				
Department of Water Affairs	12,500,000				
Grants not budgeted		7,293,053			
Total Capital Grants	60,319,000	54,612,053	46,080,000	52,006,000	60,146,000
N/A Not Available					
TOTAL GRANTS	196,740,000	196,002,173	183,465,000	182,245,000	198,619,000

ANNEXURE B

CAPITAL BUDGET

CAPITAL BUDGET 2012 TO 2015 PER DIRECTORATE

DESCRIPTION	APPROVED BUDGET 2011/2012	NEW ADJUSTED BUDGET 2011/2012	APPROVED BUDGET 2012/2013	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2012/2013	ADHOC UNSECURED FUNDING 2012/2013	APPROVED BUDGET 2013/2014	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2013/2014	ADHOC UNSECURED FUNDING 2013/2014	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2014/2015	ADHOC UNSECURED FUNDING 2014/2015	TOTAL BUDGET 2012-2015
COUNCIL	13,875.00	10,250.00	0.00	17,500.00	150,000.00		0.00	20,000.00	0.00	0.00	21,250.00	0.00		150,000.00
MUNICIPAL MANAGER	6,425.00	3,304.00	11,025.00	180,000.00	205,000.00		45,500.00	44,000.00	20,000.00		50,000.00	20,000.00		245,000.00
STRATEGIC SERVICES	1,128,579.00	1,956,665.80	198,817.00	3,460,000.00	1,150,000.00		207,297.00	3,633,000.00	1,283,000.00		2,657,025.00	1,996,400.00		4,439,400.00
CORPORATE SERVICES	10,603,061.00	8,083,052.00	8,173,983.00	13,339,525.00	5,022,500.00		5,373,872.00	16,036,087.00	7,593,500.00		6,749,200.00	6,548,000.00		19,163,000.00
SOCIAL SERVICES	56,462,233.00	44,446,077.54	33,141,985.00	58,662,600.00	25,898,970.00		35,972,051.00	60,868,610.00	28,943,217.19		62,566,983.80	26,873,616.43		81,715,803.62
FINANCIAL SERVICES	1,076,316.00	513,067.17	502,222.00	105,000.00	1,660,000.00		806,569.00	260,000.00	322,000.00		557,000.00	264,000.00		2,246,000.00
INFRASTRUCTURE & PLANNING	293,732,366.00	265,245,864.85	289,649,637.00	288,254,428.00	210,492,000.00	300,000.00	314,120,310.00	310,905,403.00	239,859,793.00	6,000,000.00	440,151,457.00	268,594,500.00	19,000,000.00	709,946,293.00
TOTAL	363,022,855.00	320,261,231.16	331,677,659.00	364,079,053.00	244,578,470.00	300,000.00	356,525,599.00	391,757,100.00	269,030,510.19	6,000,000.00	512,762,915.80	304,296,516.43	19,000,000.00	817,905,496.62

CAPITAL BUDGET 2012 TO 2015 PER GFS CLASSIFICATION

DESCRIPTION	APPROVED BUDGET 2011/2012	NEW ADJUSTED BUDGET 2011/2012	APPROVED BUDGET 2012/2013	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2012/2013	ADHOC UNSECURED FUNDING 2012/2013	APPROVED BUDGET 2013/2014	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2013/2014	ADHOC UNSECURED FUNDING 2013/2014	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2014/2015	ADHOC UNSECURED FUNDING 2014/2015	TOTAL BUDGET 2012-2015
EXECUTIVE AND COUNCIL	1,153,805.00	1,266,037.00	143,988.00	1,101,500.00	1,540,000.00		170,872.00	433,000.00	205,000.00		299,750.00	240,000.00		1,985,000.00
BUDGET AND TREASURY OFFICE	1,076,316.00	513,067.17	502,222.00	15,000.00	1,660,000.00		731,569.00	10,000.00	322,000.00		557,000.00	264,000.00		2,246,000.00
CORPORATE SERVICES	26,769,067.00	20,728,004.44	27,533,280.00	33,279,075.00	19,425,500.00		26,907,017.00	42,322,097.00	21,514,050.00		28,973,641.26	23,940,507.50		64,880,057.50
PLANNING AND DEVELOPMENT	1,198,916.00	1,930,530.00	432,567.00	2,733,750.00	973,000.00		680,997.00	2,752,000.00	1,260,000.00		2,132,875.00	1,913,500.00		4,146,500.00
HEALTH	243,750.00	140,000.00	238,000.00	251,800.00	183,000.00		529,800.00	287,980.00	124,050.00		239,733.50	175,733.50		482,783.50
COMMUNITY AND SOCIAL SERVICES	23,923,711.00	23,181,513.26	5,810,107.00	16,879,600.00	4,802,970.00		4,509,694.00	17,298,560.00	3,608,407.19		14,594,805.59	4,774,457.98		13,185,885.17
HOUSING	18,769,259.00	14,055,214.14	14,902,500.00	16,614,000.00	11,751,000.00		16,527,500.00	18,963,000.00	12,016,000.00		20,357,000.00	11,571,000.00		35,338,000.00
PUBLIC SAFETY	1,832,635.00	1,195,313.53	1,973,000.00	3,566,400.00	1,508,000.00		3,618,000.00	4,211,690.00	2,466,825.00		3,589,426.00	3,432,926.00		7,407,751.00
SPORT AND RECREATION	10,816,840.00	5,822,382.80	9,203,000.00	21,546,800.00	7,198,000.00		9,641,650.00	20,325,980.00	10,406,385.00		23,290,727.45	6,580,141.45		24,184,526.45
WASTE MANAGEMENT	13,251,388.00	6,980,525.00	7,157,500.00	17,380,000.00	5,950,000.00		7,955,000.00	17,975,000.00	3,690,000.00		27,270,000.00	3,715,000.00		13,355,000.00
WASTE WATER MANAGEMENT	144,743,013.00	143,489,551.79	109,685,500.00	99,982,128.00	100,220,000.00	300,000.00	115,418,500.00	107,441,000.00	74,105,000.00	6,000,000.00	111,620,310.00	83,835,376.00	19,000,000.00	258,160,376.00
ROAD TRANSPORT	26,273,230.00	25,891,651.25	25,763,000.00	26,232,000.00	17,522,000.00		26,853,000.00	32,538,000.00	26,313,000.00		38,795,000.00	29,445,000.00		73,280,000.00
WATER	55,810,550.00	51,858,914.85	91,667,000.00	118,232,000.00	41,960,000.00		102,990,000.00	121,718,793.00	83,204,793.00		144,968,647.00	101,318,874.00		226,483,667.00
ELECTRICITY	37,166,375.00	23,208,525.93	36,667,000.00	6,255,000.00	29,885,000.00		39,992,000.00	5,490,000.00	29,775,000.00		56,134,000.00	33,110,000.00		92,770,000.00
TOTAL	363,022,855.00	320,261,231.16	331,677,659.00	364,079,053.00	244,578,470.00	300,000.00	356,525,599.00	391,757,100.00	269,030,510.19	6,000,000.00	512,762,915.80	304,296,516.43	19,000,000.00	817,905,496.62

CAPITAL BUDGET PER FUNDING SOURCE 2012 TO 2015

DESCRIPTION	APPROVED BUDGET 2011/2012	NEW ADJUSTED BUDGET 2011/2012	APPROVED BUDGET 2012/2013	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2012/2012	ADHOC UNSECURED FUNDING 2012/2013	APPROVED BUDGET 2013/2014	PROJECTED BUDGET NEEDS 2013/2014	TOTAL PROJECTED BUDGET 2013/2014	ADHOC UNSECURED FUNDING 2013/2014	PROJECTED BUDGET NEEDS 2014/2015	TOTAL PROJECTED BUDGET 2014/2015	ADHOC UNSECURED FUNDING 2014/2015	TOTAL BUDGET 2012-2015
CRR	44,941,341.00	34,501,334.11	36,623,052.00	64,828,575.00	15,303,470.00		59,823,476.00	72,567,357.00	27,932,667.19		79,368,392.94	45,332,287.43		88,568,424.62
EX LOAN	275,690,514.00	243,147,844.36	250,420,607.00	259,253,478.00	183,195,000.00		250,134,123.00	278,073,743.00	189,091,843.00		352,181,393.86	198,818,229.00		571,105,072.00
AD HOC	42,391,000.00	42,612,052.69	44,634,000.00	39,997,000.00	46,090,000.00	300,000.00	46,568,000.00	41,116,000.00	52,005,000.00	6,000,000.00	81,213,129.00	60,146,000.00	19,000,000.00	158,232,000.00
TOTAL	363,022,855.00	320,261,231.16	331,677,659.00	364,079,053.00	244,578,470.00	300,000.00	356,525,599.00	391,757,100.00	269,030,510.19	6,000,000.00	512,762,915.80	304,296,516.43	19,000,000.00	817,995,496.62

COUNCIL

VOTER NUMBER	DIRECTORATE	ITEM NO	DESCRIPTION	APPROVED BUDGET 2011/2012	NEW ADJUSTED BUDGET 2011/2012	APPROVED BUDGET 2012/2013	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2012/2012	APPROVED BUDGET 2013/2014	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2013/2014	ADHOC UNSECURED FUNDING 2012/2013	PROJECTED BUDGET NEEDS 2014/2015	TOTAL PROJECTED BUDGET 2014/2015	ADHOC UNSECURED FUNDING 2014/2015	TOTAL BUDGET 2012-2015
	MAYOR AND SUPPORT STAFF															
1000400000	MUNICIPAL COUNCIL	COUNCIL	OFFICE EQUIPMENT	1,107,000	90,250.00	0.00	3,500.00	0.00	0.00	4,000.00	0.00		4,250.00	0.00		0
	DEPUTY MAYOR AND SUPPORT STAFF															
1001400000	COUNCIL	COUNCIL	OFFICE EQUIPMENT	0.00	0.00	0.00	3,500.00	0.00	0.00	4,000.00	0.00		4,250.00	0.00		0
	SPEAKERS AND SUPPORT STAFF															
1004400000	COUNCIL	COUNCIL	OFFICE EQUIPMENT	0.00	0.00	0.00	3,500.00	0.00	0.00	4,000.00	0.00		4,250.00	0.00		0
	FULL TIME COUNCLORS AND SUPPORT STAFF															
1009400000	COUNCIL	COUNCIL	FURNITURE (COUNCIL SUPPORT STAFF)	0.00	0.00	0.00	3,500.00	0.00	0.00	4,000.00	0.00		4,250.00	0.00		0
	CHIEF WHIP															
1006400000	COUNCIL	COUNCIL	FURNITURE (COUNCIL SUPPORT STAFF)	0.00	0.00	0.00	3,500.00	0.00	0.00	4,000.00	0.00		4,250.00	0.00		0
	COUNCIL		DIRECTORATE, COMPUTERS, CAPITAL REPLACEMENTS					350,000.00								350,000
			TOTAL	11,071,000	90,250.00	0.00	17,500.00	350,000.00	0.00	20,000.00	0.00	0.00	71,250.00	0.00	0.00	329,000.00

MUNICIPAL MANAGER																
VOTENUMBER	DIRECTORATE	ITEM NO	DESCRIPTION	APPROVED BUDGET 2011/2012	NEW ADJUSTED BUDGET 2011/2012	APPROVED BUDGET 2012/2013	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2012/2012	APPROVED BUDGET 2013/2014	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2013/2014	ADHOC UNSECURED FUNDING 2012/2013	PROJECTED BUDGET NEEDS 2014/2015	TOTAL PROJECTED BUDGET 2014/2015	ADHOC UNSECURED FUNDING 2014/2015	TOTAL BUDGET 2012-2015
	ADMINISTRATION/MUNICIPAL MANAGER															
2001	MUNICIPAL MANAGER		DIRECTORATE/COMPUTERS - CAPITAL REPLACEMENTS	0.00	1,500.00	0.00	0.00	120,000.00	0.00	0.00	20,000.00		20,000.00	20,000.00		150,000
2001	MUNICIPAL MANAGER		Office Equipment (Digital Recorder, Motor and Camera)					0.00			0.00		20,000.00	0.00		0
2001	MUNICIPAL MANAGER		Projects					20,000.00								20,000
	INTERNAL AUDIT AND RISK MANAGEMENT															
2115	MUNICIPAL MANAGER	ST1479	FURNITURE	6,475.00	1,094.00	11,075.00	40,000.00	0.00	12,500.00	44,000.00	0.00		10,000.00	0.00		0
2115	MUNICIPAL MANAGER	ST1511	TRUCK ASSEMBLY(SOFTWARE)			0.00	0.00	0.00	30,000.00	0.00			0.00	0.00		0
2115	MUNICIPAL MANAGER		SHADED CAR PARKING TOWN HALL				10,000.00	0.00	0.00	0.00	0.00		0.00	0.00		0
2115	MUNICIPAL MANAGER		FENCING OF PARKING AREA TOWN HALL				60,000.00	40,000.00	0.00	0.00	0.00		0.00	0.00		40,000
2115	MUNICIPAL MANAGER		ALTERATIONS IN THE TOWN HALL				10,000.00	20,000.00	0.00	0.00	0.00		0.00	0.00		20,000
	TOTAL			6,475.00	3,304.00	11,075.00	110,000.00	220,000.00	45,500.00	44,000.00	20,000.00	0.00	50,000.00	20,000.00	0.00	245,000.00

STRATEGIC SERVICES																
VOTENAME	DIRECTORATE	ITEM NO	DESCRIPTION	APPROVED BUDGET 2011/2012	NEW ADJUSTED BUDGET 2011/2012	APPROVED BUDGET 2012/2013	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2012/2013	APPROVED BUDGET 2013/2014	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2013/2014	ADHOC UNSECURED FUNDING 2012/2013	PROJECTED BUDGET NEEDS 2014/2015	TOTAL PROJECTED BUDGET 2014/2015	ADHOC UNSECURED FUNDING 2014/2015	TOTAL BUDGET 2012-2015
	EXECUTIVE DIRECTOR/STRATEGIC SERVICES															
2101-0000400	STRATEGIC SERVICES		DIRECTORATE COMPUTERS	0.00	25,000.00	0.00	0.00	250,000.00	0.00	0.00	0.00		0.00	0.00		250,000.00
2101	STRATEGIC SERVICES		NEW ARCHITECTURES				200,000.00	0.00		210,000.00	0.00		200,000.00			0
21340000200	STRATEGIC SERVICES	STRAT04	OFFICE EQUIPMENT	11,075.00	9,844.00	0.00	50,000.00	0.00	0.00	52,500.00	0.00		50,000.00	0.00		0
21340000300	STRATEGIC SERVICES	STRAT05	OFFICE FURNITURE	11,075.00	0.00	0.00	50,000.00	0.00	0.00	50,000.00	0.00		50,000.00	0.00		0
21340000500	INTERGOVERNMENTAL RELATIONS															
21340000600	STRATEGIC SERVICES	STRAT13	OFFICE FURNITURE	6,926.00	1,829.00	0.00	50,000.00	0.00	0.00	52,500.00	0.00		50,000.00	0.00		0
21340000700	STRATEGIC SERVICES	STRAT14	OFFICE EQUIPMENT	6,926.00	2,276.00	0.00	50,000.00	0.00	0.00	52,500.00	0.00		50,000.00	0.00		0
21340000900	LOCAL ECONOMIC DEVELOPMENT AND TOURISM															
21340001000	STRATEGIC SERVICES	STRAT15	LED PROJECTS	68,825.00	68,825.00	0.00	1,000,000.00	0.00	0.00	1,000,000.00	100,000.00		0.00	0.00		300,000.00
21340001100	STRATEGIC SERVICES	STRAT17	OFFICE EQUIPMENT	119,675.00	119,675.00	25,000.00	50,000.00	0.00	25,000.00	52,500.00	0.00		0.00	0.00		0
21340001300	STRATEGIC SERVICES	STRAT18	LED & TOURIST DEVELOPMENT PROJECTS	51,625.00	51,625.00	152,517.00	200,000.00	200,000.00	182,587.00	210,000.00	210,000.00		200,000.00	230,000.00		630,000.00
21340001400	STRATEGIC SERVICES		UPGRADING OF HANDEZ COMMUNITY CENTRE	0.00	750,000.00	0.00	0.00	100,000.00	0.00	0.00	200,000.00		0.00	0.00		0
2135	STRATEGIC SERVICES		TOURISM HUB	0	0	0	50,000.00	0.00	0.00	50,000.00	0.00		0.00	0.00		0
2135	STRATEGIC SERVICES		INFORMAL TRADING MARKET	0	0	0	50,000.00	0.00	0.00	50,000.00	0.00		0.00	0.00		0
2135	STRATEGIC SERVICES		ADJACENT INFORMAL TRADING MARKET	0	0	0	0.00	500,000.00	0.00	0.00	0.00		0.00	0.00		500,000.00
21400000200	STRATEGIC SERVICES	STRAT19	OFFICE FURNITURE AND EQUIPMENT	11,075.00	4,154.00	0.00	100,000.00	0.00	0.00	105,000.00	0.00		0.00	0.00		0
21400000300	STRATEGIC SERVICES	STRAT21	SOFTWARE DESIGN (SOFTWARE)	50,000.00	0.00	0.00	100,000.00	0.00	0.00	105,000.00	15,000.00		0.00	0.00		0
21400000500	STRATEGIC SERVICES	STRAT20	COMMUNICATION EQUIPMENT	100,000.00	69,244.00	0.00	100,000.00	100,000.00	0.00	127,500.00	57,500.00		105,000.00	345,375.00		15,000.00
2140	STRATEGIC SERVICES		OFFICE EQUIPMENT				100,000.00	0.00		100,000.00	0.00		100,000.00	0.00		0
21400000700	RURAL DEVELOPMENT															
21400000800	STRATEGIC SERVICES	STRAT22	OFFICE FURNITURE	38,920.00	24,453.00	0.00	100,000.00	0.00	0.00	105,000.00	0.00		105,000.00	0.00		0
21400000900	STRATEGIC SERVICES	STRAT23	COMPUTERS	20,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00		0
21400001000	STRATEGIC SERVICES	STRAT24	SOFTWARE (PROJECT MANAGEMENT)	10,000.00	673.00	0.00	10,000.00	0.00	0.00	10,500.00	10,500.00		0.00	0.00		0
21400001100	STRATEGIC SERVICES	STRAT25	DIGITAL CAMERA	3,410.00	2,750.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00		0
21400001200	STRATEGIC SERVICES	STRAT26	VOICE RECORDERS	9,210.00	8,976.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00		0
21400001300	STRATEGIC SERVICES	STRAT27	OFFICE EQUIPMENT	6,250.00	0.00	0.00	50,000.00	0.00	0.00	50,500.00	0.00		0.00	0.00		0
21400001400	STRATEGIC SERVICES		INFRASTRUCTURE MAINTENANCE	0.00	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00		0
21400001500	STRATEGIC SERVICES		CAPITAL PROJECTS RURAL				200,000.00	0.00		200,000.00	100,000.00		200,000.00	100,000.00		200,000.00
2145	STRATEGIC SERVICES		TOTAL	1,175,575.00	1,725,665.00	198,817.00	4,460,000.00	1,175,575.00	207,757.00	3,630,000.00	1,271,000.00	0.00	7,037,025.00	3,958,400.00	0.00	4,416,400.00

[illegible]

VOTENUMBER		DIRECTORATE	ITEM NO	DESCRIPTION	APPROVED BUDGET 2011/2012	NEW ADJUSTED BUDGET 2011/2012	APPROVED BUDGET 2012/2013	PROJECTED BUDGET NEEDS 2012/2013	TOTAL PROJECTED BUDGET 2012/2013	APPROVED BUDGET 2013/2014	PROJECTED BUDGET NEEDS 2013/2014	TOTAL PROJECTED BUDGET 2013/2014	ADHOC UNSECURED FUNDING 2013/2014	PROJECTED BUDGET NEEDS 2014/2015	TOTAL PROJECTED BUDGET 2014/2015	ADHOC UNSECURED FUNDING 2014/2015	TOTAL BUDGET 2012-2015
FINANCIAL SERVICES																	
500540649500	FINANCIAL SERVICES	HEADFINANCE	FINANCE1	DIRECTORATE COMPUTERS BUDGET	237,314.00	23,277.00	425,972.00	0.00	253,000.00	448,592.00	0.00	0.00					250,000
501540638000	FINANCIAL ACCOUNTING		FINANCE5	OFFICE FURNITURE AND EQUIPMENT	8,327.00	3,331.77	15,000.00	0.00	0.00	40,000.00	0.00	0.00			0.00		0
501540638000	BUDGET OFFICE		FINANCE5	OFFICE FURNITURE AND EQUIPMENT	8,327.00	7,544.00	15,000.00	15,000.00	0.00	30,000.00	14,000.00	0.00			0.00		0
501540638000	INCOME SECTION		FINANCE5	OFFICE FURNITURE AND EQUIPMENT	8,327.00	7,544.00	15,000.00	15,000.00	0.00	30,000.00	14,000.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE5	OFFICE DESK	1,110.00	0.00	0.00	0.00	0.00	1,500.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE17	MOBILE MESSENGER X1	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE16	IN-BACK OFFICE CHAIRS X4	1,320.00	0.00	0.00	0.00	0.00	4,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE12	1 SHAPE OFFICE DESK WITH DRAWERS	3,460.00	0.00	0.00	0.00	0.00	22,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE13	FLUX ELECTRONICSE ACTING/DESIGN APPARAT	270,000.00	0.00	0.00	0.00	1,000,000.00	20,000.00	0.00	50,000.00		50,000.00	50,000.00		1,000,000
501540638000	FINANCIAL SERVICES		FINANCE17	COMPREHENSIVE CHAIRS X4	0.00	0.00	750.00	0.00	0.00	2,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE19	ACTING MACHINES X6 DESK CALCULATIONS	555.00	0.00	750.00	0.00	0.00	1,000.00	0.00	12,000.00		12,000.00	12,000.00		24,000
501540638000	FINANCIAL SERVICES		FINANCE12	IN-BACK OFFICE CHAIRS X3	1,110.00	0.00	750.00	0.00	0.00	4,000.00	0.00	8,000.00		8,000.00	8,000.00		16,000
501540638000	FINANCIAL SERVICES		FINANCE12	CONFERENCE CHAIRS X4	833.00	0.00	1,000.00	0.00	0.00	3,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE16	LOADING MACHINES X5	555.00	0.00	1,500.00	0.00	0.00	3,000.00	0.00	4,000.00		4,000.00	4,000.00		8,000
501540638000	FINANCIAL SERVICES		FINANCE18	FILING CABINET X4	0.00	0.00	1,750.00	0.00	0.00	2,500.00	0.00	0.00		0.00	0.00		0
501540638000	FINANCIAL SERVICES		FINANCE19	FILING CABINET X3	1,065.00	0.00	1,750.00	0.00	0.00	5,000.00	0.00	6,000.00		6,000.00	6,000.00		8,000
501540638000	FINANCIAL SERVICES		FINANCE11	CHORDS X5	1,388.00	0.00	2,000.00	0.00	0.00	5,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE11	IN-BACK OFFICE CHAIRS X6	2,498.00	0.00	3,000.00	0.00	0.00	30,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE13	OFFICE DESK WITH DRAWERS X3	4,101.00	0.00	5,000.00	0.00	0.00	8,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE14	CONFERENCE CHAIRS X20	3,330.00	0.00	6,000.00	0.00	0.00	7,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE11	NOTE COUNTER X1	0.00	0.00	7,000.00	0.00	0.00	8,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE18	NOTE COUNTER X1	0.00	0.00	7,000.00	0.00	10,000.00	30,000.00	0.00	0.00		0.00	0.00		10,000
501540638000	FINANCIAL SERVICES		FINANCE15	CARPETS	0.00	0.00	8,000.00	0.00	0.00	75,000.00	0.00	40,000.00		25,000.00	15,000.00		55,000
501540638000	EXPENDITURE SECTION		FINANCE13	OFFICE FURNITURE AND EQUIPMENT	94,326.00	62,146.40	0.00	0.00	0.00	0.00	0.00	0.00		100,000.00	0.00		0
501540638000	FINANCIAL SERVICES		FINANCE13	CARPETS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00		0
501540638000	FINANCIAL SERVICES		FINANCE13	UPGRADING OF OFFICES 3A Floor	0.00	0.00	0.00	0.00	200,000.00	0.00	0.00	100,000.00		250,000.00	100,000.00		500,000
501540638000	STORES		FINANCE13	OFFICE FURNITURE AND EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		50,000.00	0.00		0
501540638000	FINANCIAL SERVICES		FINANCE13	UPGRADING OF STORES	0.00	0.00	0.00	0.00	300,000.00	0.00	0.00	300,000.00		200,000.00	75,000.00		375,000
501540638000	SUPPLY CHAIN MANAGEMENT		FINANCE18	FURNITURE AND EQUIPMENT	0.00	0.00	0.00	150,000.00	0.00	35,000.00	250,000.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE16	UPGRADING OF ACTION CAMP	0.00	0.00	0.00	0.00	0.00	40,000.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE14	OFFICE FURNITURE AND EQUIPMENT	31,300.00	12,128.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE15	ELECTRONIC UPGRADING STORES AND CAMP EQUIPMENT	400,000.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00		0
501540638000	FINANCIAL SERVICES		FINANCE15	107X5	1,076,710.00	511,067.77	502,277.00	110,000.00	1,066,000.00	800,500.00	270,000.00	132,000.00		557,000.00	765,000.00		2,245,000

[illegible]

ANNEXURE B

OPERATIONAL REVENUE BUDGET

OPERATING REVENUE 2012-2015 PER GFS						
GFS	APPROVED BUDGET 2011/2012	ADJUSTED BUDGET 2011/20121	DRAFT BUDGET 2012/2013	DRAFT BUDGET 2013/2014	DRAFT BUDGET 2014/2015	TOTAL BUDGET 2012 TO 2015
EXECUTIVE AND COUNCIL	(9,623,212)	(9,915,217)	(7,752,601)	(5,907,731)	(5,279,722)	(18,940,053)
BUDGET AND TREASURY OFFICE	(182,521,397)	(183,489,450)	(202,213,836)	(219,793,551)	(235,006,872)	(657,014,259)
CORPORATE SERVICES	(5,115,438)	(9,455,055)	(5,034,273)	(4,562,144)	(4,202,087)	(13,798,503)
PLANNING AND DEVELOPMENT	(5,974,269)	(2,297,100)	(5,275,575)	(4,731,301)	(4,334,400)	(14,341,776)
HEALTH	(881)	(2,101,736)	(2,100)	(2,200)	(2,300)	(6,600)
COMMUNITY AND SOCIAL SERVICES	(3,202,336)	(3,341,512)	(3,695,187)	(2,371,047)	(2,548,250)	(8,614,484)
HOUSING	(84,040,795)	(84,062,583)	(82,385,434)	(73,390,109)	(77,225,463)	(233,001,006)
PUBLIC SAFETY	(20,563,058)	(19,492,911)	(19,114,489)	(16,806,998)	(17,246,064)	(53,167,551)
SPORT AND RECREATION	(2,509,851)	(2,509,851)	(2,342,615)	(2,518,277)	(2,707,371)	(7,568,263)
WASTE MANAGEMENT	(74,295,865)	(81,193,237)	(80,411,090)	(86,923,010)	(93,900,201)	(261,234,301)
WASTE WATER MANAGEMENT	(54,719,427)	(42,947,866)	(57,140,055)	(61,617,530)	(67,018,367)	(185,775,952)
ROAD TRANSPORT	(342,660)	(346,254)	(1,593,933)	(390,152)	(419,414)	(2,403,499)
WATER	(102,961,849)	(119,324,371)	(138,687,013)	(162,037,274)	(183,747,206)	(484,471,493)
ELECTRICITY	(642,037,868)	(638,995,770)	(718,442,593)	(811,670,590)	(915,301,488)	(2,445,414,670)
TOTAL	(1,188,008,906)	(1,199,473,912)	(1,324,090,793)	(1,452,722,414)	(1,608,939,202)	(4,385,752,410)
ELECTRICITY	(9,452,000)	(2,000,000)	(5,000,000)	(5,000,000)	(5,000,000)	(15,000,000)
WASTE WATER MANAGEMENT	(43,919,000)	(52,632,053)	(41,080,000)	(47,005,000)	(55,146,000)	(143,232,000)
TOTAL	(1,241,379,906)	(1,254,105,965)	(1,370,170,793)	(1,504,728,414)	(1,669,085,202)	(4,543,984,410)

OPERATING REVENUE 2012-2015 PER FUNCTION						
FUNCTION	APPROVED BUDGET 2011/2012	ADJUSTED BUDGET 2011/20121	DRAFT BUDGET 2012/2013	DRAFT BUDGET 2013/2014	DRAFT BUDGET 2014/2015	TOTAL BUDGET 2012 TO 2015
Property rates	(209,780,284)	(211,198,874)	(229,132,795)	(248,596,255)	(266,004,888)	(743,733,938)
Property rates foregone	41,595,428	41,595,428	42,334,876	44,589,991	47,934,241	134,859,108
Service charges electricity revenue	(628,959,901)	(626,428,379)	(707,449,530)	(801,649,179)	(904,776,858)	(2,413,875,567)
Service charges electricity revenue foregone	28,328,379	28,328,379	27,500,000	29,500,000	37,000,000	94,000,000
Service charges water revenue	(97,501,434)	(112,642,149)	(131,961,438)	(154,936,078)	(176,142,447)	(463,039,963)
Service charges water revenue foregone	14,293,098	14,293,098	15,400,000	16,000,000	18,600,000	50,000,000
Service charges sanitation revenue	(51,213,993)	(50,701,020)	(54,490,410)	(58,687,905)	(63,825,268)	(177,003,583)
Service charges sanitation revenue foregone	11,879,999	11,879,999	12,000,000	12,850,000	13,750,000	38,600,000
Service charges refuse revenue	(59,103,971)	(68,708,290)	(74,353,200)	(80,462,488)	(86,987,252)	(241,802,940)
Service charges refuse revenue foregone	14,422,589	14,422,589	14,700,000	15,780,000	16,850,000	47,330,000
Rental of facilities and equipment	(18,607,991)	(18,335,843)	(19,465,395)	(20,347,820)	(21,538,895)	(61,352,110)
Interest and Dividends	(19,170,513)	(18,639,937)	(17,927,900)	(16,560,374)	(16,623,356)	(51,111,630)
Fines	(9,884,540)	(8,788,500)	(7,278,225)	(4,445,000)	(4,167,890)	(15,891,115)
Licences and permits	(10,711,857)	(10,637,750)	(11,761,450)	(12,273,645)	(12,980,112)	(37,015,207)
Transfers recognised operational	(149,310,402)	(154,394,522)	(149,373,324)	(140,856,150)	(156,383,402)	(446,612,876)
Other revenue	(30,283,513)	(25,518,141)	(28,832,002)	(29,177,511)	(30,643,075)	(88,652,588)
Gains on disposal of PPE	(4,000,000)	(4,000,000)	(4,000,000)	(3,450,000)	(3,000,000)	(10,450,000)
TOTAL	(1,188,008,906)	(1,199,473,912)	(1,324,090,793)	(1,452,722,414)	(1,608,939,202)	(4,385,752,410)
Transfers recognised Capital	(53,371,000)	(54,632,053)	(46,080,000)	(52,006,000)	(60,146,000)	(158,232,000)
TOTAL	(1,241,379,906)	(1,254,105,965)	(1,370,170,793)	(1,504,728,414)	(1,669,085,202)	(4,543,984,410)

ANNEXURE D

OPERATIONAL EXPENDITURE

BUDGET

OPERATING EXPENDITURE BUDGET 2012-2015 PER GFS						
GFS	APPROVED BUDGET 2011/2012	ADJUSTED BUDGET 2011/20121	DRAFT BUDGET 2012/2013	DRAFT BUDGET 2013/2014	DRAFT BUDGET 2014/2015	TOTAL BUDGET 2012 TO 2015
EXECUTIVE AND COUNCIL	34,039,298	42,146,435	39,649,201	42,874,684	46,531,708	129,055,592
BUDGET AND TREASURY OFFICE	50,338,668	50,552,280	54,289,561	58,763,196	63,613,409	176,664,166
CORPORATE SERVICES	137,018,844	111,312,874	127,618,398	140,779,397	154,885,664	423,283,459
PLANNING AND DEVELOPMENT	31,337,680	26,747,319	28,407,182	30,637,127	33,602,850	92,647,158
HEALTH	6,467,402	6,519,602	6,906,755	7,466,276	8,071,256	22,444,287
COMMUNITY AND SOCIAL SERVICES	22,624,789	22,889,685	23,187,711	24,124,428	26,942,807	74,254,946
HOUSING	114,644,552	110,869,671	112,062,997	106,884,504	115,708,287	334,655,788
PUBLIC SAFETY	49,544,633	46,955,302	50,958,553	55,082,958	59,536,715	165,578,226
SPORT AND RECREATION	54,744,215	52,622,301	56,044,184	60,735,551	65,729,668	182,509,404
WASTE MANAGEMENT	60,223,365	55,641,914	60,176,406	65,639,078	71,459,210	197,274,694
WASTE WATER MANAGEMENT	53,228,796	49,662,668	55,422,136	62,451,232	69,404,239	187,277,607
ROAD TRANSPORT	70,627,065	65,891,492	72,585,805	79,987,956	87,809,881	240,383,642
WATER	54,325,265	56,130,861	60,722,339	65,187,042	70,421,562	196,330,943
ELECTRICITY	497,722,094	501,943,129	576,023,778	651,939,149	736,170,509	1,964,133,436
TOTAL	1,236,886,666	1,199,885,534	1,324,055,007	1,452,550,579	1,609,887,764	4,386,493,350

OPERATING EXPENDITURE BUDGET 2012-2015 PER FUNCTION

FUNCTION	APPROVED BUDGET 2011/2012	ADJUSTED BUDGET 2011/20121	DRAFT BUDGET 2012/2013	DRAFT BUDGET 2013/2014	DRAFT BUDGET 2014/2015	TOTAL BUDGET 2012 TO 2015
EMPL RELATED COSTS-SALARIES AND WAGES	273,821,262	267,359,163	290,813,684	314,078,778	339,205,081	944,097,543
EMPL RELATED COSTS-SOCIAL CONTR	69,735,038	69,735,038	77,743,407	83,962,880	90,679,910	252,386,198
LESS: EMPLOYEE COST ALLOC TO OPER EXP	(45,537,814)	(45,537,814)	(48,725,461)	(52,623,498)	(56,833,378)	-158,182,336
REMUNERATION OF COUNCILLORS	16,926,724	16,926,724	18,436,833	19,911,780	21,504,723	59,853,336
PROVISION FOR BAD DEBTS	26,074,550	26,074,550	26,944,754	29,100,334	31,428,361	87,473,449
COLLECTION COSTS	5,959,800	5,959,800	11,019,119	11,900,649	12,852,700	35,772,469
CAPITAL CHARGES	183,968,825	176,668,825	195,978,560	222,572,623	248,425,355	666,976,539
REPAIRS AND MAINTENANCE	80,639,418	59,830,290	68,167,413	74,984,154	82,482,570	225,634,137
GENERAL EXPENSES - OTHER BULK PURCHASE	408,131,731	424,231,731	483,811,521	547,828,778	619,875,095	1,651,515,395
CONTRACTED SERVICES	9,783,075	9,626,075	9,700,063	10,476,068	11,314,153	31,490,285
GRANTS AND SUBSIDIES PAID	664,743	664,743	884,628	955,398	1,031,830	2,871,855
GENERAL EXPENSES	99,827,732	84,082,288	91,962,616	101,158,878	111,274,766	304,396,260
IDP PROJECTS	32,345,076	24,633,495	23,987,013	26,967,752	32,200,032	83,154,797
CONDITIONAL GRANTS	69,474,000	74,558,120	67,954,000	55,469,000	58,175,000	181,598,000
CONTRIBUTIONS TO/FROM PROVISIONS	5,072,506	5,072,506	5,376,856	5,807,005	6,271,565	17,455,427
TOTAL	1,236,886,666	1,199,885,534	1,324,055,007	1,452,550,579	1,609,887,764	4,386,493,353